



## MUNICIPAL CONSULTING SERVICES LLC

# EXPERIENCE IN ORGANIZATIONAL AND OPERATIONAL REVIEW

### *Organization-Wide Studies: All Departments*

City of Huntington Woods	All Functions/Operations
City of Monroe	All Functions/Operations
Ingham County Road Commission	All Functions/Operations
Genesee County Road Commission	All Functions/Operations
Village of Newberry	All Functions/Operations
City of Ewart	All Functions/Operations
City of Tecumseh	All Functions/Operations
Genesee County Land Bank	All Functions/Operations
City of Northville	All Functions/Operations
Muskegon Area Municipalities (9)	All Functions – Shared-Services

### *Administrative and Financial Analyses*

City of Alpena	Administrative/Financial
City of Milan	Administrative/Financial
Western Townships Utilities Authority	Administrative/ Financial
City of Grosse Pointe Woods	Clerk's Office
City of Northville	Finance Department/City Manager
Genesee County Road Commission	Finance Department
County of Macomb	Treasury Operations
City of Milan	Treasury and Finance Operations
County of Livingston	Finance Operations
City of Rochester Hills	Grant and Millage Funding Analysis
City of Birmingham	Finance and Treasury Operations
Carrollton Township	Office and Financial Operations
Mundy Township	Office and Financial Operations
City of Novi	Payroll and Human Resources
Chelsea District Library	Financial Operations

### *Building, Public Works and Related Analyses*

Village of Oxford	DPW and Water Operations
City of Milan	DPW and Water Operations
City of Houghton	DPW and Water Operations
City of Lincoln Park	DPW and Water Operations
City of Sturgis	Fleet Equipment Maintenance
City of Orange, CA	Code Enforcement Services



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City of Dearborn Heights	Building Department User Fees
City of Ypsilanti	Building Department Study
City of Ypsilanti	DPW and Equipment Maintenance
Southeastern Oakland County Resource Recovery and Water Authorities	MRF, Transfer Station, Compost
Charter Township of Lyon	Composting and Water Operations
Charter Township of West Bloomfield	Building and Planning Services
County of Berrien	Building, Planning and Engineering
City of Marysville	Planning Department
City of Milan	Building and Engineering Services
South Monroe County Water System	Building Services
City of Lincoln Park	Water Service Operations
City of Riverview	Water Service Operations
Eastern Michigan University	Landfill Operations
City of Ypsilanti	Custodial Services
City of Grand Rapids	Building /Community Development
City of Monroe	All Inspection Services
Carrollton Township	Water Department Operations
City of Huntington Woods	Public Works Operations
Pittsfield Charter Township	Public Works Conflict Resolution
	Assessing Services

### *Parks and Recreation Analyses*

Ingham County Parks Department	Parks Maintenance Services
City of Milan	Parks and Recreation Services
City of Lincoln Park	Parks and Community Center
City of St. Louis Park, MN	Parks and Recreation Services
City of Toledo, OH	Forestry Services
City of Wayne	Community Center/Arena
City of Pontiac	Cemetery Operations
City of Howell	Cemetery Business Plan

### *Police Department Analyses*

City of Bangor	Police Services
City of Rochester	Police Services
City of Wyandotte	Police Services
Village of Berrien Springs	Police Services
City of Mt. Morris	Police Services
Charter Township of Oscoda	Police Services
City of Marysville	Police Services
City of Milan	Police Services
City of Lincoln Park	Police Services
City of Houghton	Police Services
City of Sturgis	Police Services



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Charter Township of Benton	Public Safety Consolidation
Oakland County Cities (8 city study)	Police/Fire Performance Measures
Cities of Saugatuck and Douglas	Police Services
City of DeWitt and DeWitt Township Consolidation	Police Services and Police
City of Madison Heights	Police Overtime
City of Woodhaven	Police Organization
Village of Paw Paw	Police Services
Shelby Charter Township	Police Services
City of Covington, LA	Police Services

### *Fire Department Analyses*

Village of Romeo	Fire Services
Charter Township of Brownstown	Fire Services
City of Leslie	Fire Services
City of Inkster	Fire Services
City of Lincoln Park	Fire Services
City of Alpena	Fire and EMS Services
City of Grand Rapids	Fire Services Work Scope
Chelsea Area Fire Authority	Fire Operations and Ten-Year
Growth Plan	
Charter Township of Dewitt	Fire Apparatus
Grand Blanc Fire Authority	Fire Services Upgrade
City of Madison Heights	Fire Overtime
Davison/Richfield Fire Authority	Fire Services
Swartz Creek Area Fire Authority	Fire Services
City of St. Johns	Fire Services Consolidation
City of Alpena/Alpena Township	Fire Services Consolidation
City of Midland	Fire Operations Future Plan
Texas Charter Township	Fire Services
Shelby Charter Township	Fire Services
Mundy Township	Fire Services
City of Cedar Springs	Fire Services
City of Covington, LA	Fire Services
Ovid-Middlebury Fire and Ambulance Authority	Fire and Ambulance Services

### *Public Safety Analyses*

City of Alpena	Public Safety Services
City of Kingsford	Public Safety Services
City of Grosse Pointe	Public Safety Scheduling
City of Belding	Police, Fire and Ambulance
Village of Beverly Hills	Public Safety Services