



## MUNICIPAL CONSULTING SERVICES LLC

# EXPERIENCE IN POLICE AND FIRE OPERATIONAL EVALUATION

### POLICE STUDIES

1. **City and Township of DeWitt:** Conducted a comprehensive review of the issue of police services consolidation including an assessment of community preference and an in-depth analysis of cost and service benefits.
2. **City of Santa Ana, California:** Participated in an evaluation of the Santa Ana Police Department including the development of a new 4-10 scheduling system and institution of community policing practices.
3. **City of Lincoln Park:** Conducted a comprehensive review of the Lincoln Park Police Department, which resulted in command reorganization and suggested cost savings exceeding \$400,000 per annum.
4. **Village of Lake Orion:** Conducted a service impact study associated with proposed village dissolution, including an assessment of the impact to the community if the Lake Orion Police Department was disbanded.
5. **City of Grand Rapids:** Evaluated the cost and service impacts associated with transferring EMS provision from the Grand Rapids Police Department to the fire department.
6. **City of Alpena:** Conducted a comprehensive evaluation of the public safety service option focusing on the potential for combining the departments to create a public safety department.
7. **Village of Newberry:** As part of a village-wide management review, conducted a study of police department operations, scheduling, staffing and management.
8. **City of Milan:** Completed a thorough study of the city's police department including motor pool, technology applications, scheduling, reporting, supervision and personnel.
9. **Oscoda Township:** Conducted a comprehensive review of police staffing and operations.
10. **City of Marysville:** Conducted a comprehensive review of police staffing and operations.
11. **City of Mt. Morris:** Conducted a comprehensive review of police staffing and operations.



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12. **City of Sturgis:** Conducted a comprehensive review of police staffing and operations.
13. **City of Wyandotte:** Conducted a comprehensive review of police staffing and operations.
14. **Village of Berrien Springs:** Evaluated the potential cost of establishing a Village police department as an alternative to the existing multi-jurisdictional police authority.
15. **City of Bangor:** Conducted a comprehensive review of police staffing and operations as opposed to contracting with the county to provide police services.
16. **City of Madison Heights:** Conducted an assessment of police scheduling overtime occurrence.
17. **City of Saugatuck:** Conducted an assessment of police staffing and operations.
18. **City of Monroe:** Evaluated the police department as part of a city-wide study.
19. **City of Rochester:** Conducted an in-depth evaluation of all aspects of police department operations.
20. **City of Northville:** Evaluated all police department operations as part of a city-wide study.
21. **City of Woodhaven:** Evaluated police organization and command.
22. **Village of Paw Paw:** Conducted a comprehensive review of police staffing and operations.
23. **Shelby Township:** Conducted a comprehensive review of police staffing and operations.
24. **City of Covington, LA:** Conducted a comprehensive review of police staffing and operations.

## FIRE AND EMERGENCY MEDICAL STUDIES

1. **City of Grand Rapids:** Conducted a comprehensive review of fire department and firefighter work scope.
2. **Village of Romeo:** Conducted a review of fire operations and the impact of the proposed upgrade of emergency medical services to paramedic transport.
3. **City of Leslie:** Conducted a comprehensive review of all fire department operations.



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4. **City of Lincoln Park:** Conducted a comprehensive review of all fire department operations.
5. **Chelsea Fire Authority:** Conducted a fire department operational review and developed a ten-year business plan for fire service growth. More recently, facilitated the search process for a new Fire Chief.
6. **Charter Township of Brownstown:** Conducted a review of fire department operations and developed a staffing plan for conversion to a partial full-time department.
7. **Charter Township of DeWitt:** Evaluated fire apparatus needs and developed related a ten-year capital plan.
8. **City of Alpena:** Developed a cost-allocation model for dividing fire department costs between fire and emergency medical, and used this information to develop a cost for county-wide ambulance provision.
9. **Grand Blanc Fire Authority:** Conducted an analysis focusing on conversion to a partial full-time fire operation with various emergency medical options.
10. **City of Madison Heights:** Conducted an assessment of fire scheduling and overtime occurrence.
11. **Alpena Township and City:** Evaluated the feasibility of fire services consolidation.
12. **Davison-Richfield Fire Authority:** Conducted an operational evaluation focusing on future staffing and facility needs.
13. **City of Monroe:** Evaluated the fire department as part of a city-wide study.
14. **Swartz Creek Area Fire and Rescue:** Evaluated all fire department operations.
15. **City of St. Johns:** Evaluated the potential for fire services consolidation.
16. **City of Midland:** Evaluated operations and developed a model for future fire department growth.
17. **Texas Township:** Evaluated all fire department operations and options for upgrading twenty-four hour staffing.
18. **City of Northville:** Evaluated fire department operations and as part of a city-wide study.
19. **Shelby Charter Township:** Evaluated all fire department operations.
20. **Mundy Charter Township:** Evaluated all fire department operations.



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21. **City of Cedar Springs:** Evaluated all fire department operations.
22. **City of Covington, LA:** Evaluated all fire department operations.

### COMBINED PUBLIC SAFETY DEPARTMENT STUDIES

1. **Benton Charter Township:** Conducted a comprehensive police department study which included the evaluation of police patrol practices and the recommendation of a new 5-8 scheduling system, as well as an analysis of the public safety option.
2. **City of Huntington Woods:** Conducted a comprehensive review of public safety department scheduling and workload assignment.
3. **City of Kingsford:** Conducted a comprehensive review of all public safety department operations.
4. **Village of Beverly Hills:** Conducted a comprehensive review of all public safety department operations.
5. **City of Belding:** Conducted a study of the City's three separate emergency services departments: police, fire and ambulance/transport and recommended improved police scheduling and a combined department model for fire and ambulance.
6. **City of Grosse Pointe:** Performed a shift scheduling analysis to determine optimal coverage and cost efficiency for public safety officers.
7. **Ovid-Middlebury Fire and Ambulance Authority:** Evaluated the efficiency of services and options for outsourcing ambulance to the private sector.